**Community-Based Palliative Care**

**Program (CBPC) Design 101**

**Collection of References**

 **February 2021**

**TOPICS**

[***Program***](https://www.conferenceharvester.com/harvester2/reports/details.asp?PresentationID=213697) ***Development***

Bull J, Kamal AH, Harker M, et al. Standardization and Scaling of a Community-Based Palliative Care Model. *J Palliat Med*. 2017;20(11):1237-1243. doi:10.1089/jpm.2017.0027

Ceronsky L, Shearer J, Weng K, et al. Minnesota Rural Palliative Care Initiative: Building palliative care capacity in rural Minnesota. *J Palliat Med*. 2013;16(3):310–313. doi: 10.1089/jpm.2012.0324

Cohn J, Corrigan J Lynn J, Meier D, Miller J, Shega, Wang S. Community-Based Models of Care Delivery for People with Serious Illness. NAM Perspectives. Discussion Paper. National Academy of Medicine, 2017. <https://doi.org/10.31478/201704b>

Kelley AS, Morrison RS. Palliative Care for the Seriously Ill. *New Engl J Med.* 2015;373(8):747-55. doi: 10.1056/NEJMra1404684.

Kerr CW, Tangeman JC, Rudra, CB, et al. Clinical Impact of a Home-Based Palliative Care Program: A Hospice-Private Payer Partnership. [*J Pain Symptom Manage.*](http://www.ncbi.nlm.nih.gov/pubmed/24747224) 2014;48(5):883-892. doi: 10.1016/j.jpainsymman.2014.02.003

Kerr CW, Donohue KA, Tangeman JC, et al. Cost Savings and Enhanced Hospice Enrollment with a Home-Based Palliative Care Program Implemented as a Hospice–Private Payer Partnership. *J Palliat Med*. 2014;17(12):1328-35. doi: 10.1089/jpm.2014.0184

Medicare Payment Advisory Commission. *Report to the Congress: Medicare payment*. MedPAC; Chapter 12, Hospice services. 2020 March. Washington, DC. Accessed February 15, 2021.

http://www.medpac.gov/docs/default-source/reports/mar20\_medpac\_ch12\_sec.pdf

Meier DE, Back AL, Berman A, Block SD, Corrigan JM, Morrison RS. A National Strategy for Palliative Care. *Health Aff.* 2017;36(7):1265-1273. doi: 10.1377/hlthaff.2017.0164

National Consensus Project for Quality Palliative Care. *Clinical Practice Guidelines for Quality Palliative Care*. 4th ed. 2018. Richmond, VA: National Consensus Project for Quality Palliative Care. https://www.nationalcoalitionhpc.org/ncp/

Parikh RB, Bowman B, Dahlin C, Twohig JS, Meier DE. Scalable principles of community-based high-value care for seriously ill individuals: Diamonds in the rough. *Health Aff.* 2017;5(1–2):12-16. doi: 10.1016/j.hjdsi.2016.08.001

Teno JM, Gozalo PL, Bynum JP, et al. Change in end-of-life care for Medicare beneficiaries: site of death, place of care, and health care transitions in 2000, 2005, and 2009. *JAMA*. 2013;309(5):470-477. doi:10.1001/jama.2012.207624

***Needs Assessment***

[Boucher NA](https://www.ncbi.nlm.nih.gov/pubmed/?term=Boucher%20NA%5BAuthor%5D&cauthor=true&cauthor_uid=30149059), [Bull JH](https://www.ncbi.nlm.nih.gov/pubmed/?term=Bull%20JH%5BAuthor%5D&cauthor=true&cauthor_uid=30149059), [Cross SH](https://www.ncbi.nlm.nih.gov/pubmed/?term=Cross%20SH%5BAuthor%5D&cauthor=true&cauthor_uid=30149059), [Kirby C](https://www.ncbi.nlm.nih.gov/pubmed/?term=Kirby%20C%5BAuthor%5D&cauthor=true&cauthor_uid=30149059), [Davis JK](https://www.ncbi.nlm.nih.gov/pubmed/?term=Davis%20JK%5BAuthor%5D&cauthor=true&cauthor_uid=30149059), Taylor DH. Patient, Caregiver, and Taxpayer Knowledge of Palliative Care and Views on a Model of Community-Based Palliative Care. [*J Pain Symptom Manage.*](https://www.ncbi.nlm.nih.gov/pubmed/30149059) 2018 Aug 25. pii: S0885-3924(18)30437-8. doi: 10.1016/j.jpainsymman.2018.08.007

Fink RM, Oman KS, Youngwerth J, et al. A Palliative Care Needs Assessment of Rural Hospitals*.* *J Palliat Med*. 2013;16(6):638–644. doi: 10.1089/jpm.2012.0574

Graham K. Five Questions to Identify Key Stakeholders. Five Questions to Identify Key Stakeholders. Harvard Business Review. March 06, 2014. Accessed February 15, 2021. https://hbr.org/2014/03/five-questions-to-identify-key-stakeholders.

Work Group for Community Health and Development. Identifying and Analyzing Stakeholders and Their Interests. Section 8, Chapter 7. Encouraging Involvement in Community Work. University of Kansas. Community Tool Box. Accessed February 15, 2021 <http://ctb.ku.edu/en/table-of-contents/participation/encouraging-involvement/identify-stakeholders/main>.

***Business Planning***

Cassel BJ, Kerr KM, McClish DK, Skoro N, Johnson S, Wanke C, et al. Effect of a home-based palliative care program on healthcare use and costs. *J Am Geriatr Soc*. 2016;64(11):2288–95. doi: 10.1111/jgs.14354

Cassel JB, Kerr KM, Kalman NS, & Smith TJ. The Business Case for Palliative Care: Translating Research into Program Development in the U.S. *J Pain Symptom Manage*. 2015;50(6):741-49. doi: 10.1016/j.jpainsymman.2015.06.013

Aldridge MD, Kelley AS. The myth regarding the high cost of end-of-life care. *Am J Public Health*. 2015;105(12):2411–5. doi: 10.2105/AJPH.2015.302889

Dumanovsky T, Rogers M, Spragens LH, Morrison RS, Meier DE. Impact of staffing on access to palliative care in U.S. hospitals. *J Palliat Med*. 2015;18(12):998–9. doi: 10.1089/jpm.2015.0436

Kelly A, Meier D. The Role of Palliative Care in Accountable Care Organizations. *Am J Manag Care. 2015;*21(SP6):SP212-P214. https://www.ajmc.com/view/the-role-of-palliative-care-in-accountable-care-organizations-

Lustbader D, Mudra M, Romano C, Lukoski E, Chang A, Mittelberger J, et al. The impact of a home-based palliative care program in an accountable care organization*. J Palliat Med*. 2017;20(1):23–8. doi: 10.1089/jpm.2016.0265

Scibetta C, Kerr K, Mcguire J, Rabow M. The Cost of Waiting: Implication of the Timing of Palliative Care Consultation Among a Cohort of Decedents at a Comprehensive Cancer Center. *J Palliat Med.* 2015;19(1).<http://doi.org/10.1089/jpm.2015.0119>

Smith G, Bernacki R, Block SD. The role of palliative care in population management and accountable care organizations. *J Palliat Med*. 2015;18(6):486-494. doi:10.1089/jpm.2014.0231

***Metrics and Quality***

Armstrong B, Jenigiri B, Hutson SP, et al. The Impact of a Palliative Care Program in a Rural Appalachian Community Hospital: A Quality Improvement Process. *Am J Hosp Palliat Care.* 2013;30(3):380–387. doi: 10.1177/1049909112458720

Carlson MD, Barry C, Schlesinger M, et al. Quality of Palliative Care at US hospices: Results of a National Survey. *Med Care*. 2011;49(9):803-9. doi: 10.1097/MLR.0b013e31822395b2.

Ceronsky L, Johnson LG, Weng K, Quality Measures for Community-Based, Rural Palliative Care Programs in Minnesota: A Pilot Study. *J Palliat Med.* 2015;18(7):618-624. doi: 10.1089/jpm.2014.0435

Hanson LC, Schenck AP, Rokoske FS, et al. Hospices' Preparation and Practices for Quality Measurement. *J Pain Symptom Manage.* 2010;39(1):1-8. doi: 10.1016/j.jpainsymman.2009.09.003

Kamal AH, Bausewein C, Casarett DJ, Currow DC, Dudgeon DJ, Higginson IJ. Standards, Guidelines, and Quality Measures for Successful Specialty Palliative Care Integration Into Oncology: Current Approaches and Future Directions. *J Clin Oncol*. 2020;38(9):987-994. doi:10.1200/JCO.18.02440

Kamal A, Hanson L, Casarett D, et al. The Quality Imperative for Palliative Care. *J Pain Symptom Manage. 2015;49(2)*243-53. doi: 10.1016/j.jpainsymman.2014.06.008

Kamal AH, Gradison M, Maguire JM, et al. Quality Measures for Palliative Care in Patients with Cancer: A Systematic Review. *J Oncol Pract*. 2014;10(4):281-7. doi: [10.1200/JOP.2013.001212](https://dx.doi.org/10.1200/JOP.2013.001212)

Kavalieratos D, Corbelli J, Zhang D, Dionne-Odom JN, Ernecoff NC, Hanmer J, et al. Association between palliative care and patient and caregiver outcomes: a systematic review and meta-analysis. *JAMA*. 2016;316(20):2104–14. doi: 10.1001/jama.2016.16840

Kerr and Cassel. Finding Common Ground: Quality and Fiscal Incentive Alignment for Community-Based Palliative Care. 2013. Coalition for Compassionate Care in California. Accessed February 15, 2021. <http://coalitionccc.org/wp-content/uploads/2014/01/CBPC-business-case-Aug-2013.pdf>

McMillan SC, Small BJ, Haley WE. Improving Hospice Outcomes through Systematic Assessment: A Clinical Trial. *Can Nurs.* 2011;34(2):89-97. doi: 10.1097/NCC.0b013e3181f70aee

Schulman-Green D, Cherlin E, Pace KB, Hennessy M, Crocker PA, Bradley EH. Experiences of Participation in a Collaborative to Develop Performance Measures for Hospice Care. *JC J Qual Pat Safety.* 2011;37(1):38-44. doi: 10.1016/s1553-7250(11)37005-5

***Partnerships***

Campbell S. 10 Characteristics of Unstoppable Partnerships. *Entrepreneur*. June 18, 2015. Accessed February 15, 2021. <https://www.entrepreneur.com/article/247407>.

Key S. 13 Tips to Create the Perfect Partnership. *Entrepreneur*. January 9, 2015. Accessed February 15, 2021. <https://www.entrepreneur.com/article/241595>.

Key S. *One Simple Idea for Startups and Entrepreneurs: Live Your Dreams and Create Your Own Profitable Company*. New York, NY: McGraw-Hill, 2013.

University of Kansas Work Group for Community Health and Development. 1. Creating and Maintaining Partnerships. *University of Kansas Community Tool Box.* 2006. Accessed February 15, 2021. <http://ctb.ku.edu/en/creating-and-maintaining-partnerships>.

Myers G. Four Ways ACOs Can Achieve Success in Home-Based Palliative Care. Managed Healthcare Executive. New Jersey: MultiMedia Healthcare. September 23, 2018. Accessed February 15, 2021. <https://www.managedhealthcareexecutive.com/article/four-ways-acos-can-achieve-success-home-based-palliative-care>

***Health Equity***

Boucher NA, Johnson KS. Cultivating Cultural Competence: How Are Hospice Staff Being Educated to Engage Racially and Ethnically Diverse Patients? *Am J Hosp Palliat Med*. 2021;38(2):169-174. doi: 10.1177/1049909120946729

Bourgois P, Holmes SM, Sue K, Quesada J. Structural Vulnerability: Operationalizing the Concept to Address Health Disparities in Clinical Care. *Acad Med*. 2017;92(3):299-307. doi:10.1097/ACM.0000000000001294

Ezeonwu MC. Specialty-care access for community health clinic patients: processes and barriers. *J Multidiscip Healthc.* 2018;Volume 11:109-119. doi:10.2147/JMDH.S152594

Haviland K, Burrows Walters C, Newman S. Barriers to palliative care in sexual and gender minority patients with cancer: A scoping review of the literature. *Health Soc Care Community*. 2020. doi:10.1111/hsc.13126

Huynh L, Henry B, Dosani N. Minding the gap: access to palliative care and the homeless. *BMC Palliat Care*. 2015;14(1). doi:10.1186/s12904-015-0059-2

Johnson K. Racial and Ethnic Disparities in Palliative Care. *J Palliat Med*. 2013;16(11):1329-1334. doi:10.1089/jpm.2013.9468

Nelson K, Wright R, Fisher M et al. A Call to Action to Address Disparities in Palliative Care Access: A Conceptual Framework for Individualizing Care Needs. *J Palliat Med*. 2020. doi:10.1089/jpm.2020.0435

Reimer-Kirkham S, Stajduhar K, Pauly B, et al. Death Is a Social Justice Issue: Perspectives on Equity-Informed Palliative Care. *Adv Nurs Sci*. 2016;39(4):293-307. doi:10.1097/ANS.0000000000000146

Rosa W, Shook A, Acquaviva K. LGBTQ+ Inclusive Palliative Care in the Context of COVID-19: Pragmatic Recommendations for Clinicians. *J Pain Symptom Manage*. 2020;60(2):e44-e47. doi:10.1016/j.jpainsymman.2020.04.155

Smith C, Brawley O. Health Equity Disparities In Access to Palliative Care. *Health Affairs Blog*. 2014. doi:10.1377/hblog20140730.040327

Stajduhar KI, Mollison A, Giesbrecht M, McNeil R, Pauly B, Reimer-Kirkham S, Dosani N, Wallace B, Showler G, Meagher C, Kvakic K, Gleave D, Teal T, Rose C, Showler C, Rounds K. “Just too busy living in the moment and surviving”: Barriers to accessing health care for structurally vulnerable populations at end-of-life. *BMC Palliat Care*. 2019;18(1):11. doi:10.1186/s12904-019-0396-7

***Populations***

Blackhall LJ, Read P, Stukenborg G, Dillon P, Barclay J, Romano A, Harrison J. CARE Track for Advanced Cancer: Impact and Timing of an Outpatient Palliative Care Clinic. *J Palliat Med*. 2016;19(1):57-63. doi: 10.1089/jpm.2015.0272

Boyden JY, Curley MQ, Deatrick, JA, Ersek M. Factors Associated With the Use of U.S. Community–Based Palliative Care for Children With Life-Limiting or Life-Threatening Illnesses and Their Families: An Integrative Review. *J Pain Symptom Manage*. 2018;(55)1:117-131. doi: 10.1016/j.jpainsymman.2017.04.017

Evangelista L, Lombardo D, Malik S, Ballard-Hernandez, J, Motie, Liao S. Examining the Effects of an Outpatient Palliative Care Consultation on Symptom Burden, Depression, and Quality of Life in Patients With Symptomatic Heart Failure. *J Card Fail*. 2012;18(12):894-949. doi: 10.1016/j.cardfail.2012.10.019

Fiorentino M, Hwang F, Pentakota SR, Livingston DH, Mosenthal AC. Palliative Care in trauma: Not just for the dying. *J Trauma Acute Care Surg*. 2019;87(5):1156-1163. doi:10.1097/TA.0000000000002440

Fulton JJ, LeBlanc TW, Cutson TM, et al. Integrated outpatient palliative care for patients with advanced cancer: a systematic review and meta-analysis. *Palliat Med.* 2019;33(2):123-134. doi: 10.1177/0269216318812633.

Hall K, Sumrall M, Thelen G, Kluger B. Palliative care for Parkinson’s disease: Suggestion from a council of patients and care partners. *NPJ Parkinsons Dis.* 2017;May 22:3-16. doi: 10.21037/apm.2017.12.02

Kluger BM, Miyasaki J, Katz M, et al. Comparison of integrated outpatient palliative care with standard care in patients with parkinson disease and related disorders: A randomized clinical trial. *JAMA Neurol.* 2020;77(5):551-560. doi: 10.1001/jamaneurol.2019.4992

Scherer JS, Wright R, Blaum CS, Wall SP. Building an Outpatient Kidney Palliative Care Clinical Program [published correction appears in J Pain Symptom Manage. 2018 Mar;55(3):e12]. *J Pain Symptom Manage*. 2018;55(1):108-116.e2. doi:10.1016/j.jpainsymman.2017.08.005

Scheerens C, Chambaere K, Pardon K, Derom E, Van Belle S, Joos G, Pype P, Deliens L. [Development of a complex intervention for early integration of palliative home care into standard care for end-stage COPD patients: A Phase 0-I study.](https://www.ncbi.nlm.nih.gov/pubmed/30231042) *PLoS One*. 2018 Sep 19;13(9):e0203326. doi: 10.1371/journal.pone.0203326.

Schroedi C, Yount S, Szmuilowicz E, Rosenberg S, Kalhan R. Outpatient Palliative Care for Chronic Obstructive Pulmonary Disease: A Case Series. *J Palliat Med.* 2014;17(11):1256-1261. doi: 10.1089/jpm.2013.0669

[Spilsbury K](https://www.ncbi.nlm.nih.gov/pubmed/?term=Spilsbury%20K%5BAuthor%5D&cauthor=true&cauthor_uid=28934324), [Rosenwax L](https://www.ncbi.nlm.nih.gov/pubmed/?term=Rosenwax%20L%5BAuthor%5D&cauthor=true&cauthor_uid=28934324), [Arendts G](https://www.ncbi.nlm.nih.gov/pubmed/?term=Arendts%20G%5BAuthor%5D&cauthor=true&cauthor_uid=28934324), [Semmens JB](https://www.ncbi.nlm.nih.gov/pubmed/?term=Semmens%20JB%5BAuthor%5D&cauthor=true&cauthor_uid=28934324). The impact of community-based palliative care on acute hospital use in the last year of life is modified by time to death, age and underlying cause of death. A population-based retrospective cohort study*.* [*PLoS One.*](https://www.ncbi.nlm.nih.gov/pubmed/28934324) Sept 2017 21;12(9):e0185275. doi: 10.1371/journal.pone.0185275.

Wright CM, Youens D, Moorin,RE. Earlier Initiation of Community-Based Palliative Care Is Associated With Fewer Unplanned Hospitalizations and Emergency Department Presentations in the Final Months of Life: A Population-Based Study Among Cancer Decedents. *J Pain Symptom Manage*. 2018:55(3):745-754. doi: 10.1016/j.jpainsymman.2017.11.021

***Quality***

Ceronsky L, Johnson LG, Weng K. Quality Measures for Community-Based, Rural Palliative Care Programs in Minnesota: A Pilot Study. *J Palliat Med.*2015;*18*(7):618-624. doi: 10.1089/jpm.2014.0435

Dy SM, Sharma R, Kuchinad K, et al. Evaluation of the Measuring and Improving Quality in Palliative Care Survey. *J Oncol Pract*. 2018;14(12):e834-e843. doi:10.1200/JOP.18.00405

Hill TE, Jarbouai C, Robbins N, Johnston V, Calton B. Novel Data Linkage for Quality Improvement in Palliative and End-of-Life Care. *J Pain Symptom Manage*. 2020;59(4):e2-e3. doi:10.1016/j.jpainsymman.2019.12.362

Kamal, AH, Bull J, Stinson C, Blue D, Smith R., Hooper R, Wheeler JL. Collecting data on quality is feasible in community-based palliative care. *J Pain Symptom Manage.* 2011;*42*(5):663-667. doi: 10.1016/j.jpainsymman.2011.07.003

Kamal AH, Nicolla JM, Power S. Quality Improvement Pearls for the Palliative Care and Hospice Professional. *J Pain Symptom Manage*. 2017;54(5):758-765. doi:10.1016/j.jpainsymman.2017.07.040

Lakin JR, Brannen EN, Bernacki RE, Jones E. A Curriculum in Quality Improvement for Interprofessional Palliative Care Trainees. *Am J Hosp Palliat Care*. 2020;37(1):41-45. doi:10.1177/1049909119850794

Ritchie CS, Rabow M. Fostering a Quality of Care Culture in Community-Based Palliative Care: What Will It Take? *J Palliat Med.* 2015;18(7):568-69. doi: 10.1089/jpm.2015.0164.

**VENUE SPECIFIC**

***Community-based Palliative Care***

Anderson E, Frazer MS, Schellinger SE. Expanding the Palliative Care Domains to Meet the Needs of a Community-Based Supportive Care Model. *Am J Hosp Palliat Care*. 2017; Jan 1:1049909117705061

Bakitas M, Allen Watts K, Malone E, et al. Forging a New Frontier: Providing Palliative Care to People With Cancer in Rural and Remote Areas. *J Clin Oncol*. 2020;38(9):963-973. doi:10.1200/JCO.18.02432

Bernstein R, DiBello K. The Challenge of Financing Sustainable Community-based Palliative Care Programs. *Health Affairs Blog*. December 29, 2014. Accessed February 15, 2021. <http://healthaffairs.org/blog/2014/12/29/the-challenge-of-financing-sustainable-community-based-palliative-care-programs/>

[Bhavsar NA](https://www.ncbi.nlm.nih.gov/pubmed/?term=Bhavsar%20NA%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Bloom K](https://www.ncbi.nlm.nih.gov/pubmed/?term=Bloom%20K%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Nicolla J](https://www.ncbi.nlm.nih.gov/pubmed/?term=Nicolla%20J%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Gable C](https://www.ncbi.nlm.nih.gov/pubmed/?term=Gable%20C%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Goodman A](https://www.ncbi.nlm.nih.gov/pubmed/?term=Goodman%20A%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Olson A](https://www.ncbi.nlm.nih.gov/pubmed/?term=Olson%20A%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Harker M](https://www.ncbi.nlm.nih.gov/pubmed/?term=Harker%20M%5BAuthor%5D&cauthor=true&cauthor_uid=28562199), [Bull J](https://www.ncbi.nlm.nih.gov/pubmed/?term=Bull%20J%5BAuthor%5D&cauthor=true&cauthor_uid=28562199); [Taylor DH.](https://www.ncbi.nlm.nih.gov/pubmed/?term=Taylor%20DH%20Jr%5BAuthor%5D&cauthor=true&cauthor_uid=28562199)Delivery of Community-Based Palliative Care: Findings from a Time and Motion Study. [*J Palliat Med.*](https://www.ncbi.nlm.nih.gov/pubmed/?term=Delivery+of+Community-Based+Palliative+Care%3A+Findings+from+a+Time+and+Motion+Study) 2017;20(10):1120-1126.

[Bull JH](http://www.ncbi.nlm.nih.gov/pubmed/?term=Bull%20JH%5BAuthor%5D&cauthor=true&cauthor_uid=22771124), [Whitten E](http://www.ncbi.nlm.nih.gov/pubmed/?term=Whitten%20E%5BAuthor%5D&cauthor=true&cauthor_uid=22771124), [Morris J](http://www.ncbi.nlm.nih.gov/pubmed/?term=Morris%20J%5BAuthor%5D&cauthor=true&cauthor_uid=22771124), et al. Demonstration of a Sustainable Community-based Model of Care Across the Palliative Care Continuum. [*J Pain Symptom Manage*.](http://www.ncbi.nlm.nih.gov/pubmed/22771124) 2012;44(6):797-809.

Cunningham C, Travers K, Chapman R, Loos A, Lawler E, Liu S, Pearson S, Ollendorf D. *Palliative Care in the Outpatient Setting: A Comparative Effectiveness Report. Revised Draft Report.* February 9, 2016. A summary of contextual considerations for outpatient palliative care. Comparative Effectiveness Public Advisory Council. Institute for Clinical and Economic Review. Accessed February 15, 2021. https://collections.nlm.nih.gov/catalog/nlm:nlmuid-101704627-pdf

Davis M, Temel T, Balboni T, Glare P. A Review of the Trials Which Examine Early Integration of Outpatient and Home Palliative Care for Patients with Serious Illnesses. *Ann Palliat Med.* 2015;4(3):99-121. doi: 10.3978/j.issn.2224-5820.2015.04.04

Ernecoff N, Hanson L, Fox A, Daaleman T, Kistler C. Palliative Care in a Community-Based Serious-Illness Care Program. *J Palliat Med*. 2020;23(5):692-697. doi:10.1089/jpm.2019.0174

[Fitzpatrick J](https://www.ncbi.nlm.nih.gov/pubmed/?term=Fitzpatrick%20J%5BAuthor%5D&cauthor=true&cauthor_uid=29649405), [Mavissakalian M](https://www.ncbi.nlm.nih.gov/pubmed/?term=Mavissakalian%20M%5BAuthor%5D&cauthor=true&cauthor_uid=29649405), [Luciani T](https://www.ncbi.nlm.nih.gov/pubmed/?term=Luciani%20T%5BAuthor%5D&cauthor=true&cauthor_uid=29649405), [Xu Y](https://www.ncbi.nlm.nih.gov/pubmed/?term=Xu%20Y%5BAuthor%5D&cauthor=true&cauthor_uid=29649405), [Mazurek A](https://www.ncbi.nlm.nih.gov/pubmed/?term=Mazurek%20A%5BAuthor%5D&cauthor=true&cauthor_uid=29649405).Economic Impact of Early Inpatient Palliative Care Intervention in a Community Hospital Setting. [*J Palliat Med.*](https://www.ncbi.nlm.nih.gov/pubmed/29649405) 2018;21(7):933-939. doi: 10.1089/jpm.2017.0416. Epub 2018 Mar 20.

Herber O, Johnston B. The Role of Healthcare Support Workers in Providing Palliative and End-of-life Care in the Community: A Systematic Literature Review. *Health Soc Care Comm. 2012;*21(3); 225-35. doi: 10.1111/j.1365-2524.2012.01092.x

Huff C. Bringing Palliative Care To Underserved Rural Communities. *Health Aff (Millwood)*. 2019;38(12):1971-1975. doi:10.1377/hlthaff.2019.01470

Hughes M, Smith T. The Growth of Palliative Care in the United States. *Annu Rev. Public. Health. 2014;*35(10):459-75. doi: 10.1146/annurev-publhealth-032013-182406

Kamal AH, Currow DC, Ritchie, CS et al. Community-based Palliative Care: The Natural Evolution for Palliative Care Delivery in the U.S. [*J Pain Symptom Manage*.](http://www.ncbi.nlm.nih.gov/pubmed/23159685) 2013;46(2):254-64. doi: 10.1016/j.jpainsymman.2012.07.018

Kelley AS, Deb P, Qingling D, et al. Hospice Enrollment Saves Money for Medicare and Improves Care Quality Across a Number of Different Lengths-Of-Stay. Health Aff (Millwood).  2013;32(3):552-561. doi: 10.1377/hlthaff.2012.0851

Luckett T, Phillips J, Agar M, Virdun C, Green A, Davidson PM. Elements of effective palliative care models: a rapid review. [*BMC Health Serv Res.*](https://www.ncbi.nlm.nih.gov/pubmed/24670065) 2014;14(1):136. doi: 10.1186/1472-6963-14-136

Pinderhughes ST, Lehn JM, Kamal AH, Hutchinson R, O'Neill L, Jones C. Expanding Palliative Medicine across Care Settings: One Health System Experience*. J Palliat Med.* 2018; 21(9):1272-1277doi: 10.1089/jpm.2017.0375.

Rosenwax LK, Spilsbury G, Arendts B, McNamara, J. Semmens. Community-based Palliative Care Is Associated with Reduced Emergency Department Use by People with Dementia in Their Last Year of Life: A Retrospective Cohort Study. *J* *Palliat Med*. 2015;29(8):727-36. doi: 10.1177/0269216315576309

Yosick L, Crook R, Gatto M, Maxwell T, Duncan I, Ahmed T, Mackenzie A. Effects of a Population Health Community-Based Palliative Care Program and Utilization. *J Palliat Med*. 2019. Sep;22(9):1075-1081 doi: 10.1089/jpm.2018.0489

***Home-Based Palliative Care***

Bowman BA, Twohig JS, Meier DE. Overcoming Barriers to Growth in Home-Based Palliative Care. *J Palliat Med*. 2019;22(4):408-412

doi: 10.1089/jpm.2018.0478

Chen CY, Naessens JM, Takahashi PY, McCoy RG, Borah BJ, Borkenhagen LS, Kimeu AK, Rojas RL, Johnson MG, Visscher SL, Cha SS, Thorsteinsdottir B, Hanson GJ. [Improving Value of Care for Older Adults With Advanced Medical Illness and Functional Decline: Cost Analyses of a Home-Based Palliative Care Program.](https://www.ncbi.nlm.nih.gov/pubmed/30165123) *J Pain Symptom Manage.* 2018;56(6):928-935

 doi: 10.1016/j.jpainsymman.2018.08.015.

Chen CY, Thorsteinsdottir B, Cha SS, Hanson GJ, Peterson SM, Rahman PA, Naessens JM, Takahashi PY. Health Care Outcomes and Advance Care Planning in Older Adults Who Receive Home-Based Palliative Care: A Pilot Cohort Study. *J Palliat Med.* 2015;18(1):38-44. doi: 10.1089/jpm.2014.0150

Deitrick LM, Rockwell EH, Gratz N, et al. Delivering Specialized Palliative Care in the Community: A New Role for Nurse Practitioners. *Adv Nurs Sci.* 2011;34(4):E23-E36. doi: 10.1097/ANS.0b013e318235834f.

Gomes B, Calanzani N, Curiale V, Mccrone P, Higginson I. Effectiveness and Cost-effectiveness of Home Palliative Care Services for Adults with Advanced Illness and Their Caregivers. *Cochrane Database of Sys Rev.* 2013. 6(CD007760). doi: 10.1002/14651858.CD007760.pub2

Kerr CW, Tangeman JC, Rudra CB, Grant PC, Luczkiewicz DL, Mylotte KM, Riemer WD, Marien MJ, Serehali AM. Clinical Impact of a Home-Based Palliative Care Program: A Hospice-Private Payer Partnership. *J Pain Symptom Manage*. 2014;48(5):883-892.  doi: 10.1016/j.jpainsymman.2014.02.003

Leff B, Carlson CM, Saliba D, Ritchie C. The Invisible Homebound: Setting Quality-Of-Care Standards for Home-Based Primary and Palliative Care. *Health Aff (Millwood).* 2015;34(1):21-29. doi: 10.1377/hlthaff.2014.1008

McKinney M. Beyond Hospice. New Models of Care Focus on Advanced Illnesses. *Mod Healthc.* 2013;43(17):14-5*.*

Ornstein K, Wajnberg A, Kaye-Kauderer, H, Winkel G, Decherrie L, Zhang, M Soriano T. Reduction in Symptoms for Homebound Patients Receiving Home- Based Primary and Palliative Care. *J Palliat Med.* 2013;16(9):48-54. doi: 10.1089/jpm.2012.0546

Rahman AN, Rahman M. Home-Based Palliative Care: Toward a Balanced Care Design. *J Palliat Med*. 2019;22(10):1274-1280. doi:10.1089/jpm.2019.0031

Ruiz S, Snyder L, Rotondo C, Cross-Barnet C, Colligan E, Giuriceo K. Innovative Home Visit Models Associated With Reductions In Costs, Hospitalizations, And Emergency Department Use. *Health Aff (Millwood)*. 2017;36(3):425-432. doi:10.1377/hlthaff.2016.1305

Tapper SJ.Special report: New Frontiers for Palliative Care: Center for Medicare and Medicaid Innovation. *Palliat Med.* 2012;15(8):844-5. doi: 10.1089/jpm.2012.0090

***Long-Term Care Palliative Care***

Boling, P. Aligning Prognosis, Patient Goals, Policy, and Care Models for Palliative Care in Nursing Homes. *Arch Intern Med.* 2012;172(20):1580. doi: 10.1001/2013.jamainternmed.592

[Carlson MD](http://www.ncbi.nlm.nih.gov/pubmed/?term=Carlson%20MD%5BAuthor%5D&cauthor=true&cauthor_uid=21266284), [Lim B](http://www.ncbi.nlm.nih.gov/pubmed/?term=Lim%20B%5BAuthor%5D&cauthor=true&cauthor_uid=21266284), [Meier DE](http://www.ncbi.nlm.nih.gov/pubmed/?term=Meier%20DE%5BAuthor%5D&cauthor=true&cauthor_uid=21266284). Strategies and Innovative Models for Delivering Palliative Care in Nursing Homes.[*J Am Med Dir Assoc.*](http://www.ncbi.nlm.nih.gov/pubmed/21266284) 2011;12(2):91-8. doi: 10.1016/j.jamda.2010.07.016

Chandra A, Dalton MA, Holmes J. Large Increases in Spending on Post-Acute Care in Medicare point to the Potential for Cost Savings in these Settings. *Health Aff*. 2013;32(5):864-872. doi: 10.1377/hlthaff.2012.1262

Delisle DR. Big Things Come in Bundled Packages: Implications of Bundled Payment Systems in Health Care Reimbursement Reform. *Am J Med Qual*. 2013;28(4):339-344.  doi: 10.1177/1062860619873220

Ersek M, Carpenter J. Geriatric Palliative Care in Long-Term Care Settings with a Focus on Nursing Homes. *J Palliat Med.* 2013;12(10):180-1187. doi: 10.1089/jpm.2013.9474

Froggatt KA, Moore DC, Van den Block L, Ling J, Payne SA; PACE consortium collaborative authors on behalf of the European Association for Palliative Care. Palliative Care Implementation in Long-Term Care Facilities: European Association for Palliative Care White Paper. *J Am Med Dir Assoc*. 2020;21(8):1051-1057. doi:10.1016/j.jamda.2020.01.009

Kaasalainen S. Current issues with implementing a palliative approach in long-term care: Where do we go from here?. *Palliat Med*. 2020;34(5):555-557. doi:10.1177/0269216320916118

Kaasalainen S, Sussman T, McCleary L, et al. Palliative Care Models in Long-Term Care: A Scoping Review. *Nurs Leadersh (Tor Ont)*. 2019;32(3):8-26. doi:10.12927/cjnl.2019.25975

L& M Policy Research. *Evaluation of the Nursing Home Value-Based Purchasing Demonstration: Year 3 and Final Evaluation Report*. Washington, DC: L&M Policy Research, LLC, 2013. https://innovation.cms.gov/files/reports/nursinghomevbp\_evalreport.pdf

Lester P Stefanacci, Feuerman M, Prevalence and Description of Palliative Care in US Nursing Homes. *Am J Hospice Palliat Care. 2016;33(2):171-175.* doi: 10.1177/1049909114558585

Miller S, Lima J, Intrator O, Martin E, Bull J, Hanson L. Palliative Care Consultations in Nursing Homes and Reductions in Acute Care Use and Potentially Burdensome End-of-Life Transitions. *J Am Geriatr Soc*. 2016;64(11):1532-1541. doi: 10.1111/jgs.14469

O’Byrne TJ, Shah ND, Wood D, et al. Episode-based Payment: Evaluating the Impact on Chronic Conditions. *Medicare Medicaid Res Rev.* 2013;3(3):E1-E21. doi: 10.5600/mmrr.003.03.a07

Van den Block L, Honinx E, Pivodic L, et al. Evaluation of a Palliative Care Program for Nursing Homes in 7 Countries: The PACE Cluster-Randomized Clinical Trial. *JAMA Intern Med*. 2020;180(2):233. doi:10.1001/jamainternmed.2019.5349

***Office-Based Palliative Care***

Berger GN, O’Riordan DL, Kerr K, Pantilat SZ. Prevalence and Characteristics of Outpatient Palliative Care Services in California. *Arch Intern Med.* 2011;171(22):2057-2059. doi: 10.1001/archinternmed.2011.469

Finlay E, Rabow MW, Buss MK. [Filling the Gap: Creating an Outpatient Palliative Care Program in Your Institution.](https://www.ncbi.nlm.nih.gov/pubmed/30231351) *Am Soc Clin Oncol Educ Book*. 2018 May 23;(38):111-121. doi: 10.1200/EDBK\_200775.

Hui D, Hannon BL, Zimmermann C, Bruera E. Improving patient and caregiver outcomes in oncology: Team-based, timely, and targeted palliative care. *CA Cancer J Clin.* 2018;68(5):356-376. doi: 10.3322/caac.21490

Hui D, Mori M, Watanabe SM, et al. Referral criteria for outpatient specialty palliative cancer care: An international consensus. *Lancet Oncol.* 2016;17(12):e552-e559. doi: 10.1016/S1470-2045(16)30577-0

Owens D EK, Burson S, Green M, et. al. Primary Palliative Care Clinic Pilot Project Demonstrates Benefits of a Nurse Practitioner-directed Clinic Providing Primary and Specialty Palliative Care. *J Amer Acad of Nurs Practi*. 2012;24(1):52-8. doi: 10.1111/j.1745-7599.2011.00664.x

Partridge A, Seah D, King T, et al. Developing a Service Model that Integrates Palliative Care throughout Cancer Care: The

Time is Now. *J Clin Oncol.* 2014;32(29):3330-3336. doi: 10.1200/JCO.2013.54.8149.

Rabow M, Dahlin C, Calton B, Bischoff K, Ritchie, C. New Frontiers in Outpatient Palliative Care for Patients With Cancer*. Cancer Control*. 2015;22(4)465-74. doi: 10.1177/107327481502200412

## Rabow M, Kvale E, Barbour L, et al. Moving Upstream: A Review of the Evidence of the Impact of Outpatient Palliative Care. J Palliat Med. 2013;16(12):1540-1549. doi: 10.1089/jpm.2013.0153

[Scheffey C](http://www.ncbi.nlm.nih.gov/pubmed/?term=Scheffey%20C%5BAuthor%5D&cauthor=true&cauthor_uid=24680626), [Kestenbaum MG](http://www.ncbi.nlm.nih.gov/pubmed/?term=Kestenbaum%20MG%5BAuthor%5D&cauthor=true&cauthor_uid=24680626), [Wachterman MW](http://www.ncbi.nlm.nih.gov/pubmed/?term=Wachterman%20MW%5BAuthor%5D&cauthor=true&cauthor_uid=24680626), et al. Clinic-based Outpatient Palliative Care before Hospice is Associated with Longer Hospice Length of Service. *J Pain Symptom Manage.*2014;48(4):532-9. doi: 10.1016/j.jpainsymman.2013.10.017.

Scibetta C, Kerr K, Mcguire J, Rabow MW. The Costs of Waiting: Implications of the Timing of Palliative Care Consultation among a Cohort of Decedents at a Comprehensive Cancer Center. *J Palliat Med*. 2016;19(1):69-75. doi: 10.1089/jpm.2015.0119

Walling AM, D’Ambruoso SF, Malin JL, et al. Effect and efficiency of an embedded palliative care nurse practitioner in an oncology clinic. *J Oncol Pract.* 2017;13(9):e792-e799. doi: 10.1200/JOP.2017.020990

Our mission is to educate health care professionals by providing tools, training, and technical assistance to improve palliative care programs. We provide these references for informational purposes only. Under no circumstances, will the provision of such Materials be considered offering medical advice.

This is by no means an exhaustive list of references or resources. Rather, this represents pertinent articles in considering aspects of community-based palliative care development.

Neither Center to Advance Palliative Care (CAPC), nor it Representatives, shall have any liability relating to or resulting from the use of Materials or any error or omission therein. All services are provided by CAPC on an advisory basis and shall in no way create a relationship with, or duty to, any customer, client, patient, beneficiary, or other recipient of services of you or your staff.

Your access to CAPC products and services (“Materials”) through the CAPC National Seminar is contingent on using them appropriately. Therefore, you will not copy, share, or otherwise use our Materials for any purpose other than palliative care education, development, or improvement of your institution’s health care services. You are expressly prohibited from selling or otherwise distributing, transferring, or disseminating CAPC Materials for monetary gain.

© CAPC 2021